

Appendix A

Standards for the Review and Approval

of

Contract Support Costs

in the

Bureau of Indian Affairs

Appendix A

GUIDELINES FOR PROPOSAL PREPARATION AND COST ANALYSIS OF ISD REQUESTS

INTRODUCTION

The Bureau of Indian Affairs (BIA) has developed its Contract Support Costs (CSC) policy with the active participation of Indian Tribes and interested tribal representatives. The BIA has always sought to maintain an openness concerning CSC issues and has consistently provided information, guidance, and technical assistance to Awardees in their development of CSC proposals. For some, CSC is a mystery – a confusing category of costs that are seemingly allowed or disallowed without rhyme or reason. For others, CSC provides “that little something extra” that can make the difference between having to sacrifice scarce program resources to cover administrative costs and actually building a stable tribal infrastructure capable of administering quality programs.

The following documents are intended to remove some of the mystery surrounding CSC. Awardees have requested that the BIA develop standards for CSC to be used in the review and approval of Indian Self-Determination (ISD) Fund requests. The Office of Management and Budget (OMB) has also supported the development of CSC standards as a means of ensuring consistency in the review of tribal ISD requests, and for assuring consistency between the BIA’s and the Indian Health Service’s methodologies for calculating contract support cost requirements. In order to help Awardees understand the BIA’s rationale for approving or disapproving of tribal CSC requests, it became necessary to develop a set of consistent standards. In fiscal year 2004, the BIA initiated the process of developing standards for CSC. Consensus with tribal representatives has been achieved on most items of cost. On issues that have not been resolved, the Federal position is incorporated into the document and footnoted.

Adoption and dissemination of these standards are prerequisites for any delegation of ISD negotiation responsibilities to BIA Regional Offices. Area negotiators will also require some training in the application of these standards so that there will be broad acceptance and consistent application of the standards.

STATUTORY BACKGROUND

Sections 106(a)(1), (a)(2), (a)(3), (a)(5), and (a)(6) of Public Law (P.L.) 93-638, as amended, provide for funding of contract and compact awards for program costs and CSC.

Section 106 (a)(1) states that the amount of funding available to a self-determination contract shall not be less than the Secretary would have provided for the operation of the program.

Section 106 (a)(2) requires the Secretary to add CSC to the amount of the program funds the Secretary provides. Section 106 (a)(2) states that CSC is the cost of activities either not carried out by the Secretary, or carried out from resources other than those available under contract.

Sections 106(a)(2) and (a)(3) define CSC that are eligible for reimbursement. These costs are:

- Reasonable costs for activities that must be carried out by the Indian Tribe or tribal organization as a contractor/contractor to ensure compliance with the terms of the contract and prudent management.

Appendix A

- Reasonable, necessary, and allowable costs of the contractor/compactor that are allocable to the contract/compact based on applicable Federal cost principles.
- Costs that are not provided for under the allocation of program funds available for the contract/compact as defined in P.L. 93-638, as amended, Section 106(a)(1).
- Treated as either direct or indirect by the contractor/compactor based on applicable cost principles and the contractor/compactor's cost allocation policy.

Direct Contract Support Costs (DCSC) are both non-recurring and recurring. Non-recurring DCSC are those costs generally required for the program to begin operations. These costs are also referred to as start-up costs. They are not intended to be an additional category. Costs for these activities are not contained in either the indirect cost pool or the amount computed pursuant to Section 106(a)(1). Recurring DCSC are those costs that are associated directly with the operation of the program.

Indirect costs (IDC) are costs (1) incurred for a common or joint purpose benefiting more than one contract objective and (2) that are not readily assignable to the contract/compact objectives specifically benefited without effort disproportionate to the results achieved. Indirect costs are not funded as direct program costs but rather are incorporated in the contractor/compactor's indirect-cost reimbursement plan as negotiated annually with the cognizant Federal agency.

For programs without negotiated IDC rates, indirect type costs consist of those that are normally found in IDC pools of contractors with rates, but are negotiated directly between the contractor/compactor and the BIA. Generally, these amounts are negotiated as a lump-sum amount. Both indirect and indirect type costs are awarded as non-recurring, as indirect amounts must be negotiated on an annual basis. Indirect costs generally fall into one of the following three categories: (1) management and administration; (2) facilities and equipment; and (3) general services and expenses.

OMB CIRCULAR A-87

OMB Circular A-87 contains cost principles for State, local, and Indian tribal governments. Most tribes and tribal organizations have adopted OMB Circular A-87 as their applicable cost principles. OMB Circular A-87 is useful as it defines the allowability of costs under Federal awards by applying the following three criteria. Costs must be: (1) allowable, (2) reasonable, and (3) allocable. These principles are incorporated herein and should be considered in terms of the allowability of CSC under BIA contracts and compacts. The following is copied from OMB Circular A-87, Attachment A:

1. Factors affecting allowability of costs. To be allowable under Federal awards, costs must meet the following general criteria:
 - a. Be necessary and reasonable for proper and efficient performance and administration of Federal awards.
 - b. Be allocable to Federal awards under the provisions of this Circular.
 - c. Be authorized or not prohibited under State or local laws or regulations.
 - d. Conform to any limitations or exclusions set forth in these principles [OMB Circular A-87], Federal laws, terms and conditions of the Federal award, or other governing regulations as to types or amounts of cost items.
 - e. Be consistent with policies, regulations, and procedures that apply uniformly to both Federal awards and other activities of the governmental unit.
 - f. Be accorded consistent treatment. A cost may not be assigned to a Federal award as a direct cost if any other cost incurred for the same purpose in like circumstances has been allocated to the Federal award as an indirect cost.

Appendix A

- g. Except as otherwise provided for in this Circular (OMB Circular A-87), be determined in accordance with generally accepted accounting principles.
 - h. Not be included as a cost or used to meet cost sharing or matching requirements of any other Federal award in either the current or a prior period, except as specifically provided by Federal law or regulation.
 - i. Be net of all applicable credits.
 - j. Be adequately documented.
2. **Reasonable costs.** A cost is reasonable if, in its nature and amount, it does not exceed that which would be incurred by a prudent person under the circumstances prevailing at the time the decision was made to incur the cost. The question of reasonableness is particularly important when governmental units or components are predominately federally-funded. In determining reasonableness of a given cost, consideration shall be given to:
- a. Whether the cost is of a type generally recognized as ordinary and necessary for the operation of the governmental unit or the performance of the Federal award.
 - b. The restraints or requirements imposed by such factors as: sound business practices; arms length bargaining; Federal, State and other laws and regulations; and, terms and conditions of the Federal award.
 - c. Market prices for comparable goods or services.
 - d. Whether the individuals concerned acted with prudence in the circumstances considering their responsibilities to the governmental unit, its employees, the public at large, and the Federal Government.
 - e. Significant deviations from the established practices of the governmental unit which may unjustifiably increase the Federal award's cost.
3. **Allocable costs.**
- a. A cost is allocable to a particular contract objective if the goods or services involved are chargeable or assignable to such contract objective in accordance with relative benefits received.
 - b. All activities that benefit from the governmental unit's indirect cost, including unallowable activities and services donated to the governmental unit by third parties, will receive an appropriate allocation of indirect costs.
 - c. Any cost allocable to a particular Federal award or contract objective under the principles provided for in this Circular (OMB Circular A-87) may not be charged to other Federal awards to overcome fund deficiencies, to avoid restrictions imposed by law or terms of the Federal awards, or for other reasons. However, this prohibition would not preclude governmental units from shifting costs that are allowable under two or more awards in accordance with existing program agreements.
 - d. Where an accumulation of indirect costs will ultimately result in charges to a Federal award, a cost allocation plan will be required as described in Attachments C, D, and E of OMB Circular A-87.

Appendix A

CONCLUSION

In an effort to make CSC more understandable, the BIA is providing the following guidelines (standards) for CSC proposal development. The following pages provide the standards against which the BIA will review tribal CSC requests. The following are provided as guidelines only and are not intended to be read as regulations dictating allowable tribal CSC. These standards should be interpreted in such a way as to be consistent with the Indian Self-Determination and Education Assistance Act, as amended (Act), its implementing regulations, and the BIA CSC Policy.

Appendix A

**GUIDELINES FOR PROPOSAL PREPARATION AND COST ANALYSIS OF ISD
REQUESTS FOR
START-UP SELF-DETERMINATION/CONTRACT SUPPORT COSTS**

START-UP CONTRACT SUPPORT COSTS: Start-up costs, as defined by the Act, are one time costs incurred either prior to or after award to plan, prepare for, and assume the operation of a Program, Function, Service, or Activity (PFSA). Start-up costs are not a recurring contract support cost required for the future ongoing operation of the program. Start-up costs can vary significantly from program to program depending on the existing capacity of the Awardee, and the size and scope of the proposed award.

Start-up costs must be reasonable and necessary and pay for activities that are not provided in the amount computed pursuant to Section 106(a)(1) or in the Awardee's recurring direct or indirect contract support costs.

START-UP COST – DURING THE INITIAL YEAR

Section 106(a)(5) of the Act states: "...during the initial year that a self-determination contract is in effect, the amount required to be paid under paragraph (2) [Section 106(a)(2)] shall include start-up costs consisting of the reasonable costs that have been incurred or will be incurred on a one-time basis pursuant to the contract necessary (A) to plan, prepare for, and assume operation of the program, function, service, or activity that is the subject of the contract; and (B) to ensure compliance with the terms of the contract and prudent management."

Start-up costs include costs that occur after the award of the contract. Start-up costs are authorized pursuant to Section 106(a)(5) of the Act. They are costs that have been or will be incurred within the first year that the contract/compact is in effect and are necessary to plan, prepare for, or assume operation of the contract/compact. Start-up costs must be reasonable and necessary, and pay for non-recurring activities that normally are not carried on by the Secretary in the direct operation of the program or are provided by the Secretary in the support of the contracted program from resources other than those under contract. In addition, to the extent that any of these start-up costs are found to have been provided in the amount computed pursuant to 106(a)(1), or in the DCSC or indirect cost amounts, these duplicated amounts will not be allowable. Start-up costs cannot be used for costs that are otherwise provided for within program funding or for expanding program activities. As next discussed, start-up costs also include costs incurred before the award of the contract.

START-UP COST – BEFORE THE INITIAL YEAR

Section 106(a)(6) of the Act states: "Costs incurred before the initial year that a self-determination contract is in effect may not be included in the amount required to be paid under paragraph (2) [Section 106(a)(2)] if the Secretary does not receive a written notification of the nature and extent of the costs prior to the date on which such costs are incurred."

Pursuant to Section 106(a)(6) of the Act, start-up costs incurred before the initial year that a self-determination contract or compact is in effect are allowable only when the Secretary has been provided written notification of the nature and extent of the costs prior to the date on which such costs are incurred.

Appendix A

Awardees are encouraged to estimate their costs accurately. Costs will not be disallowed in the event these costs otherwise found to be reasonable and necessary exceed the initial estimate.

The BIA has determined that the payment of start-up costs, including reimbursement of start-up costs already incurred, is contingent on the contract being finally awarded. If funds are not available to pay these costs in the year the contract is awarded, the BIA has determined, based on appropriation language, it is currently statutorily prohibited from paying them in future years (i.e., the CSC requirement for start-up costs cannot carry over from one fiscal year to the next). If the Awardee is not paid in the year the contract is awarded, the costs are never paid.

Start-up costs incurred prior to award are normally computed on the basis of actual expended costs; start-up costs to be incurred after the award date are awarded on the basis of a budget for costs submitted and negotiated with the BIA prior to final award.

The BIA only becomes liable to reimburse start-up costs incurred prior to the award date when the P.L. 93-638 contract or compact for the contemplated PFSA is actually awarded. There is thus a risk to a tribe that costs will be incurred in preparing to operate the contract that may not be reimbursed if:

- The tribe fails to notify the Awarding Official in writing of the nature and extent of the costs before they are incurred.
- Congress fails to appropriate sufficient (or any) CSC to fully pay the costs.
- Congress prohibits the BIA from paying the costs from the CSC appropriation.
- The tribe expends funds for activities or items that are outside the "nature" of the costs described in the pre-award letter.
- The tribe cannot provide documentation of the costs.
- The requested costs are not reasonable.
- The P.L. 93-638 contract proposal for which they are incurred is not awarded.
- The costs being requested have already been paid by the BIA through other means, such as another PFSA's 106(a)(1) amount, a Tribal Management Grant or other existing BIA grant or contract.

Awardees can reduce the risk associated with incurring start-up costs by ensuring that a pre-award letter is received by the BIA before the costs are incurred; maintaining close communication with the Regional Office regarding the reasonableness and nature of the costs being incurred; ensuring the estimated amount provided in the pre-award letter is sufficient to cover all the costs; and updating the pre-award letter as appropriate. Awardees should ensure that the description of the nature of the activities to be performed is inclusive enough to cover all potential activities needed to begin to operate the PFSA.

A pre-award request letter should address the unique needs of each tribe as it contemplates what it will require in the planning, preparation, and assumption of the contract. Awardees should provide additional letters if circumstances change or additional costs are anticipated.

The development of a proposal for start-up costs, including those incurred prior to the award, and the evaluation guidelines for each type of cost, are outlined on the following pages. The guidelines are for the development and evaluation of a proposal under typical circumstances. Some proposals will have unique circumstances that do not fit the criteria in these guidelines. In such cases, one must review the statutory intent and the BIA CSC Policy to determine if other costs will be required. In these circumstances, however, the Awardee should expect to furnish the BIA with documentation of the amounts, and reasons for the amounts, to reviewers at all levels of the BIA.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>PERSONNEL COSTS INCLUDING FRINGE BENEFITS</u></p> <p>Personnel costs are allowable for personnel to plan, prepare for, and assume operation of the program.</p>	<p>Generally personnel costs are allowable for these activities carried out by tribal employees, such as a Tribal Administrator, planner or other employees (to the extent not already paid for with indirect costs) who assist with the planning, development and improvement of management systems, or negotiations for program assumption.</p>	<p>Awardees must provide a budget and budget justification or a description of costs that are reasonable and necessary to plan, prepare for, and assume operation of the contract.</p> <p>Awardees must also provide documentation or careful estimates of the costs to be incurred. Awardees should keep careful financial records of these costs. Examples of data needed for review are: dates of service, hourly rate, estimated or actual number of hours billed, and purpose of the service.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, the indirect type cost amount, or paid under another BIA grant or contract.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>SUPPLIES</u></p> <p>Costs for supplies are allowable to support the start-up activities only.</p>	<p>Costs of software or supplies may be allowable provided they support the activities necessary to plan, prepare for, and assume operation of the program, or the implementation of the systems developed.</p> <p>Cost of supplies necessary to develop inventories have generally not been allowed.¹</p>	<p>Awardees must provide a budget and budget justification or a description of costs that are reasonable and necessary to plan, prepare for, and assume operation of the contract or costs for implementation of the systems developed.</p> <p>Awardees must also provide documentation or careful estimates of the costs to be incurred. Awardees should keep careful financial records of these costs.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, the indirect type cost amount, or paid under another BIA grant or contract.</p>

1. Some Tribal representatives feel that the cost for supplies should be allowed if the contract divides a program, the inventory is not transferred with the program, and the Tribe must build up an inventory of program supplies to operate the program.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>TRAVEL</u></p> <p>Travel costs are allowable for Tribal Board Members, tribal personnel, and consultants to plan, prepare for, and assume operation of the program.</p>	<p>This includes travel costs for staff, board members, and consultants to attend meetings and negotiations in preparation for program assumption</p> <p>Travel costs may be allowable for education, training, and developmental activities for either Board Members or tribal employees, provided that such travel is directly related to the program to be contracted</p>	<p>Awardees must provide a budget and budget justification or a description of costs that are reasonable and necessary to plan, prepare for, and assume operation of the contract.</p> <p>Awardees must provide documentation of the expenditures including the name or position of the traveler, the purpose of the travel, and the costs and duration of the trip.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, indirect type cost amount, or paid under another BIA grant or contract.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>EQUIPMENT</u></p> <p>Cost of equipment to support the PFSA is allowable.</p>	<p>The cost of equipment necessary to plan, prepare for, and assume the operation of a PFSA is allowable.</p>	<p>Awardees must provide a budget and budget justification or a description of costs that are reasonable and necessary to plan, prepare for, and assume operation of the contract.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, indirect type cost amount, or paid under another BIA grant or contract.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>CONSULTANTS</u></p> <p>Consultant costs are allowable to plan, prepare for, and assume the PFSA.</p>	<p>Consultant costs directly related to proposal planning, preparation, contract, compact and AFA development, negotiations, board training, management systems development, etc. are allowable.</p>	<p>Budgets and budget justifications are required in the ISD/CSC proposal, including estimates or bids from consultants for the work to be performed. Estimates should include the rate and time involved for each task to be performed.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, indirect type cost amount, or paid under another BIA grant or contract.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>OTHER</u> Other costs are allowable to plan, prepare for, and assume the PFSA.</p>	<p>Awardees may incur other costs necessary to support the activities needed to plan for and start up the contract. These costs should be documented with a detailed description of the type and quantity and unit cost of the items and the need for such costs.</p>	<p>Budgets and budget justifications are required in the ISD/CSC proposal, including estimates of the reasonable and necessary costs to support the start-up activities.</p>	<p>All costs must be reasonable and necessary to plan, prepare for, or assume the proposed contract.</p> <p>Costs may be considered duplicative if they have already been provided to an Awardee in the 106(a)(1) amount, the indirect cost amount, indirect type cost amount, or paid under another B/A grant or contract.</p>

Appendix A

GUIDELINES FOR PROPOSAL PREPARATION AND COST ANALYSIS OF REQUESTS FOR DIRECT CONTRACT SUPPORT COSTS (DCSC)

DIRECT CONTRACT SUPPORT COSTS (DCSC) are one of three types of contract support costs (CSC). They pay for ongoing activities that are not contained in either the amount computed pursuant to section 106(a)(1) or the indirect cost (IDC) pool or an "indirect type" cost budget. DCSC amounts are awarded on a recurring basis. The BIA provides inflationary increases on DCSC based on the OMB non-medical cost inflation rate to the extent appropriations are available. Other than for inflationary costs, a change in DCSC requirements entails a renegotiation with the delegated BIA representative of the amounts required. This may be requested on an annual basis if the Awardee feels circumstances warrant renegotiating these costs.

DCSC Proposal. The determination of DCSC requires a proposal from the Awardee. Awardees who do not submit a proposal that includes DCSC will not establish a DCSC requirement and will not be funded for these costs. A DCSC proposal requires adequate detail and documentation for the BIA or OSG to determine if the costs requested are allowable as DCSC and are not duplicated in the 106(a)(1) amount or in the IDC amounts requested. For a DCSC proposal, this normally includes the salary of the Federal employees transferred and the Federal fringe benefits paid on that salary by category. In addition, the Awardee must provide the personnel budget of the PFSA and the detailed fringe benefit costs of the Awardee's benefit package. The Awardee must also provide justification for costs in other budget categories for which DCSC is requested.

DCSC Requirement. It is understood that the historical 106(a)(1) amount, which has been provided to Awardees, does not include additional DCSC that Awardees must incur to prudently manage their contracts or compacts. To identify the Awardees' total DCSC requirement, the Awardee and a delegated BIA representative must negotiate these costs. In the past, Awardees may have included DCS-type costs in their 106(a)(1) budgets, even though the BIA / OSG may have never included such costs in the 106(a)(1) amount (for instance, workers compensation insurance and other liability insurance). In the past Awardees may have also included DCS-type costs in their indirect cost pools (a practice which is an alternative and permissible way of recovering these costs). To avoid duplication of costs, the BIA and the Awardee must ensure that any funds included in the DCSC requirement have not already been provided to the Awardee in the 106(a)(1) amount, the Awardee's indirect cost pool or the indirect type cost amount.

In circumstances where the BIA has never operated the PFSA, such as new programs or new appropriations for expanded programs, the BIA will compute the amount the Secretary would have provided to directly operate the program from a "profile" developed from other, similar BIA programs. When preparing the DCSC proposal, the Awardee and the delegated BIA representative should request the amounts the BIA has provided in the 106(a)(1) amount in support of the PFSA to be transferred, but it should also include amounts the BIA would have used to support the PFSA from BIA or other Federal resources not included in the 106(a)(1) amount and not included in the indirect cost pool or indirect cost type amounts. In cases where the PFSA has not previously been operated by the BIA, the Awardee should request the cost "profile" from the BIA to determine what the 106(a)(1) amount would have been.

DCSC does not include fringe benefit costs on Federal employees that are not paid through the 106(a)(1) amount. These costs continue to be paid by the Federal government on Intergovernmental Personnel Act (IPA) employees, and DCSC for these employees are not due until the employee or position transfers to direct tribal hire. Awardees should carefully maintain historical data on IPA transfers. These positions become eligible for DCSC as they become vacant and are not expected to be replaced with another IPA. Similarly, Awardees should maintain historical records of federal positions that were replaced with tribal employees at the time of the contract award. The Awardee must submit an ISD/CSC request or renegotiate the DCSC to ensure these costs are included in the DCSC

Appendix A

requirement. Contracts that do not have large personnel components or contracts operated primarily with IPA employees normally require smaller amounts of DCSC when calculated as a percentage of the total award. DCSC-type costs can vary significantly depending on the type of service and service delivery model selected by the tribe.

In addition to certain fringe benefit costs, the BIA will approve other selected costs as DCSC, including mail, phone, and printing costs (depending on local circumstances) to the extent these costs are centrally managed costs and are therefore unavailable for transfer to Awardees as part of the Section 106(a)(1) Secretarial amount. To the extent such costs are transferred to a Regional or BIA Office they will be available for inclusion in the 106(a)(1) amount and thus not eligible as DCSC. Reasonable costs for legal fees and general liability insurance are additional examples of costs that are allowable, since these are costs that the BIA either does not pay or are paid from resources other than those under contract. However, as is typical with tribes, such costs are not allowable as direct contract support costs when they are already included in an Awardee's indirect cost pool.

The delegated BIA representative is required to determine that amounts requested in the DCSC proposal are not duplicated in either the 106(a)(1) amount or in the indirect contract support amount. The review will include a careful analysis of this potential duplication and the deduction of any duplicated amounts from the DCSC requirement approved for the Awardee. In addition, the costs must be for activities that must be carried out by the tribal organization as a contractor to ensure compliance with the terms of the contract and prudent management, but which normally are not carried out by the BIA in the direct operation of the program.

The development of a DCSC proposal and the evaluation guidelines for each type of cost are outlined in the following pages. The guidelines are meant for the development and evaluation of a DCSC proposal under typical circumstances. Some DCSC proposals will have unique circumstances that do not fit the guidelines. In these cases, one must review the statutory intent and the BIA DCSC Policy to determine if other DCSC will be required.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>SALARIES</u> In general salaries and wages² for personnel are disallowed for direct contract support costs.</p>	<p>Awardees with or without indirect cost rates may be paid direct-salary costs for administrative employees as part of CSC; however, these costs should be categorized and negotiated as "indirect type costs," not DCSC, even though they are paid directly and not through the indirect cost mechanism.</p>	<p>Direct salary costs of employees are generally not allowed as DCSC.</p>	<p>Salary requests, in general, are considered a duplication of the 106(a)(1) amount or an expansion of the negotiated 106(a)(1) amount.</p>
<p>Budgets for direct-salary costs are required for most DCSC proposals to accurately compute the requested fringe-benefit costs.</p>	<p>Although costs for direct salaries are generally disallowed, costs for certain fringe benefits on direct salaries are components of DCSC. The Awardee must provide sufficient salary detail to determine if the fringe benefit costs requested are reasonable and necessary.</p>	<p>Tribal budgets are required from Awardees with a detailed salary listing for each position funded from the 106(a)(1) amount.</p>	

² Direct salaries can be included in DCSC as a non-recurring amount in situations where it is allowable as an IDC-type cost but the Awardee has an IDC cost-allocation plan that specifically excludes these costs. If such costs are later transferred to the Awardee's IDC pool, the BIA will cease paying them as DCSC costs.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>FRINGE BENEFITS</u></p> <ul style="list-style-type: none"> - Federal Insurance Contributions Act (FICA) - Life, Health, and Disability Insurance - Retirement (401k, 403b, etc.) <p>(All fringe benefits except workers compensation costs and unemployment insurance)</p>	<p>The BIA / OSG reviews the documented amounts requested by the Awardee and deducts the amount provided as part of the 106(a)(1) amount to the Awardee. The Awardee should request that the Agency provide a detailed breakout of each component of the fringe amount when providing the total 106(a)(1) amount available for the PFSAs to be contracted.</p>	<p>Documentation of fringe benefits should include the Awardee's rate for each type of fringe benefit for which DCSC is requested.</p> <p>For a new Awardee, written quotes for costs should be provided to support the costs claimed.</p>	<p>The BIA / OSG totals the amount provided in the 106(a)(1) amount for FICA, health, life and disability insurance, and retirement. To the extent the budgeted tribal costs are determined to be reasonable and necessary and these costs exceed the amounts the Agency provides for these costs in the 106(a)(1) amount, the difference is allowed as a DCSC requirement for the PFSAs transferred.</p>

Appendix A

LINE ITEMS	GENERAL GUIDELINES	DOCUMENTATION	STANDARDS FOR REVIEW
FRINGE BENEFITS			
- Workers Compensation Insurance	Funding for workers compensation costs is not transferred as part of the 106(a)(1) amount.	Awardees should provide documentation for workers compensation costs.	Costs of workers compensation insurance are allowed as a DCSC requirement.
- Unemployment insurance	Unemployment insurance is not provided as part of the 106(a)(1) amount.	Awardees should provide documentation of State Unemployment Insurance costs.	Costs of State Unemployment Insurance are allowed as a DCSC requirement. ³

Example of the fringe benefits calculation:

Item	Tribal Amount	BIA Amount	Difference
FICA	1,000	900	---
Retirement Insurance	2,000	1,250	---
(Life, Health, Disability)	750	1,000	---
Sub-Totals	3,750	3,150	600
Workers Compensation	200	---	200
Unemployment	400	---	400
TOTALS	4,350	3,150	1,200

³ The IRS has determined that Tribes and Tribal instrumentalities are not subject to Federal Unemployment Tax. Therefore, this cost will not be allowed in those instances.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<u>TRAVEL/VEHICLE LEASE</u>	<p>These are generally not provided as an allowable DCSC. Travel costs in support of administrative functions normally included in an IDC cost pool (such as Board of Directors travel cost) can be paid directly to the Awardee when they do not have an IDC rate. In this situation, however, these types of costs are categorized as "indirect type costs."</p>	<p>Travel costs are not generally allowed by the BIA as a DCSC requirement.</p>	<p>Requests for travel are considered duplicative of the 106(a)(1) amount, or as an activity that would normally be carried on by the BIA in the direct operation of the program.</p>
<u>SUPPLIES</u>	<p>These are generally not provided as an allowable DCSC.</p>	<p>Supply costs are not generally allowed by the BIA as a DCSC requirement.</p>	<p>Requests for supplies are considered to be duplicative of the 106(a)(1) amount or as an activity that would normally be carried on by the BIA in the direct operation of the program.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>INSURANCE</u> General Insurance (property, fire, general liability)</p>	<p>The BIA, as a branch of the Federal Government, is self-insured. Therefore, reasonable insurance costs, such as property insurance on buildings and vehicles, and general liability insurance, can be allowable as DCSC.</p>	<p>A detailed estimate of costs of insurance for property, vehicles and general liability must be provided. It is important to document that costs are not included in the IDC pool where an IDC rate is used.</p>	<p>The BIA reviews insurance coverage to determine that it is not included in the Awardee's indirect cost pool or indirect type cost agreement.</p>
<p><u>POSTAGE (excluding express mail)</u></p>	<p>This cost is not borne by BIA programs in the general course of doing business. Funds for these costs have not been transferred to Regional Offices, and therefore this cost is allowable as DCSC.</p>	<p>These costs are allowable.</p>	<p>These costs are allowable.</p>
<p><u>PRINTING AND DUPLICATION</u></p>	<p>This is generally not included in the DCSC requirement.</p>	<p>This is not generally allowed by the BIA.</p>	<p>This is generally considered to be duplicative of the 106(a)(1) amount.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<p><u>COMMUNICATIONS</u></p> <p>Long distance calls, telefax costs; Intranet/Internet; maintenance agreements & etc.</p>	<p>Costs for long distance calls are borne by the Secretary through GSA/FTS agreements; and are not generally transferred as Sec. 106(a)(1) amounts and may be eligible for DCSC.</p> <p>Cell phones are considered 106(a)(1) costs and are not eligible for DCSC.</p>	<p>Awardee must provide documentation.</p>	<p>Review Awardee overall communications budget and separate out costs necessary for contracted programs and not included in the Awardee's indirect cost pool. These costs should be considered on a case-by-case basis.</p>
<p><u>TRAINING</u></p> <p>Discipline-specific training</p>	<p>This is generally included in the DCSC requirement to the extent the Awardee must provide training to comply with requirements not applicable to the Government and, therefore, not transferred in the 106(a)(1) amount.</p>	<p>Awardees should provide details on the cost and purpose of the training.</p>	<p>This is duplicative to the extent it is provided in the 106(a)(1) amount. These costs should be considered on a case-by-case basis.</p>
<p><u>TRAINING</u></p> <p>Long-term training (Continuing Education)</p>	<p>The BIA has made available funds supporting long-term continuing education costs in the 106(a)(1) amount. Federal sites provide for long-term training from within their operational budgets. No additional funds are made available for this cost from DCSC.</p>	<p>Not applicable.</p>	<p>This is duplicative. Funding is provided as a part of the 106(a)(1) amount.</p>

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<u>EQUIPMENT PURCHASE AND MAINTENANCE</u>	This is generally not included in the DCSC requirement. Funds for equipment purchase should be included in the 106(a)(1) amount or in the start-up amount for administrative equipment.	Not applicable.	This is considered duplicative because costs being requested have been passed on to the Awardee in the assumption of PFSA or other program 106(a)(1) amount, or are covered in the indirect cost pool.
<u>RENT/UTILITIES</u> Facilities Costs	Cost for rent, leases, security, maintenance, and utilities are borne by the Secretary through GSA leases. Funds are generally not transferred under the Sec. 106(a)(1) amount, and may be eligible for DCSC.	Awardee must provide documentation.	This cost may be duplicative to the extent it is provided in the Sec. 106(a)(1) amount, in the Awardee's indirect cost pool or in the Awardee's indirect cost type funding. In the case of facilities built with Federal funds the cost of construction should not be allowed.
<u>LEGAL/ PROFESSIONAL SERVICE COSTS</u> May include legal/professional advice necessary for direct operation of a program.	Costs for legal advice, legal opinions, legal representation, or other professional costs that are borne by the Secretary; and are not generally transferred as Sec. 106(a)(1) amount, and may be eligible for DCSC.	Awardees must provide documentation.	Review Awardee's overall legal and professional expense budget and separate out costs necessary for contracted PFSA. Ensure that such costs are specific and necessary to perform the PFSA. These costs may be duplicative to the extent it is provided in the Sec. 106(a)(1) amount.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<u>BACKGROUND INVESTIGATIONS</u>	To the extent that funds are provided for in Sec. 106(a)(1) amount, they will not be allowable as DCSC.	Documentation must show how the costs are incurred.	Costs duplicative of the Sec. 106(a)(1) amount are not allowable as DCSC.
<u>TRIBAL COUNCIL & BOARD OF DIRECTORS' COSTS</u>	These costs would generally be included in the Awardee's indirect cost pool to the extent determined to be eligible for Federal participation.	Awardees must provide documentation.	Costs duplicative of the Sec. 106(a)(1) or amounts included in the Awardee's IDC pool are not allowable as DCSC.
<u>CONTRACT COMPLIANCE</u> Mandatory program requirements.	Costs for compliance to complete the program that are not provided for in Sec. 106(a)(1) amount are generally allowable under DCSC.	Awardees must provide documentation.	Costs duplicative of the Sec. 106(a)(1) amount are not allowable as DCSC.

Appendix A

<u>LINE ITEMS</u>	<u>GENERAL GUIDELINES</u>	<u>DOCUMENTATION</u>	<u>STANDARDS FOR REVIEW</u>
<u>OTHER DCSC</u>	<p>The BIA recognizes that Awardees differ in the types and extent of costs included within their indirect-cost pools. The BIA will recognize as DCSC any item of cost that meets the definition of DCSC at section 106 (a)(2) but is not already included in the Awardee's IDC pool or in the 106 (a)(1) amount).</p>	<p>Awardees are to provide a detailed description and justification of costs showing they should be allowable pursuant to 106(a)(2).</p>	<p>Each cost must meet the definition of DCSC at 106(a)(2) of the Act; must not be included in the IDC pool or indirect type costs of the Awardee; and must not be duplicative of the costs available in the 106(a)(1) amount.</p>

Appendix A

GUIDELINES FOR PROPOSAL PREPARATION AND COST ANALYSIS OF REQUESTS FOR INDIRECT COSTS (IDC)

INDIRECT COSTS. This document does not currently address indirect costs (IDC) or indirect type costs. Most tribes and tribal organizations have indirect cost rates that are negotiated with their cognizant Federal agency. The cognizant Federal agency for most tribes is the National Business Center, formerly the Office of Inspector General at the Department of Interior. For some tribal organizations who primarily contract or compact with the Indian Health Service, their cognizant Federal agency for determining an IDC rate is the Division of Cost Allocation under the Department of Health and Human Services. The respective addresses and phone numbers are as follows:

U.S. Department of Interior
Office of the Secretary
National Business Center
Indirect Cost Services
Attn: Deborah Moberly, Coordinator
2180 Harvard Street, Suite 430
Sacramento, CA 95815
Ph. (916) 566-7111
<http://www.nbc.gov/ics/home.html>
email: ics@nbc.gov

U.S. Department of Health and Human Services
Division of Cost Allocation
Attn: Wallace Chan, Director
50 United Nations Plaza, Room 347
San Francisco, CA 94102
Ph. (415) 437-7820
<http://rates.psc.gov/deanmgrs.htm>

Awardees are encouraged to refer to OMB Circular A-87 and OASC-10 for guidance with indirect cost rates. This document is accessible on the Internet at: <http://www.whitehouse.gov/omb/circulars/a087/a087-all.html>.

For assistance with indirect type costs, please refer to OMB Circular A-87 and contact your local Awarding Official.